Moving Forward With the 787

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Welcome



- Commitment to safety
- 787 systems
- Event details
- Comprehensive solution set
- Go-forward plan

Our Commitment to Safety

- The safety of passengers and crew members is our highest priority.
- Working together with customers, suppliers and global regulators, we have made air travel the safest form of transportation in the world.
- We stand behind the integrity of every Boeing product.



Every Boeing Employee Is Focused on Safety

Batteries Perform Limited Functions

Main Battery

- Ground maintenance operations:
 - Refueling.
 - Brake power while towing.
 - Navigation lights while towing.
- Backup power.

Main Battery in Forward Electronics Equipment Bay

Auxiliary Power Unit Battery

- APU start
 - APU provides ground power and serves as backup power in flight.

APU Battery in Aft Electronics Equipment Bay

Primarily Ground Operations, Not Flight Critical

Lithium-Ion Provides an Advantage

- High power for ground operations
- Less weight / less volume
- Improved charging characteristics
- No memory effect
- Improved storage life



The Right Technology for Peak Performance

System Design Objectives

- Prevent failure but be capable of handling one if it occurs.
- Redundancy provides multiple layers of protection.
- Ensure that no single failure will endanger the airplane or occupants.

Continued Safe Flight and Landing Assured

Facts About Battery Events

- No major airplane structure was damaged
- Minor damage within 20 inches of battery
- Two three-inch flames at connector outside of the battery box (Boston)
- No fire in Takamatsu event
- Cells vented, which is a protective feature of the battery
- Airplane systems functioned as intended



Electrical equipment bay – Boston event

Damage Limited to Battery Area and Function

Facts About Battery Events

- The only possible cause for thermal runaway at an airplane level is overcharging.
- The 787 has four independent protections against overcharging
- Following detailed review no evidence of overcharging was found in either event.



Boston battery

Propagation of Overheating and Venting

Boeing Responded Immediately

- Teams deployed to support investigations
- Technical team activated to analyze potential faults
- Development team gathered to create solutions

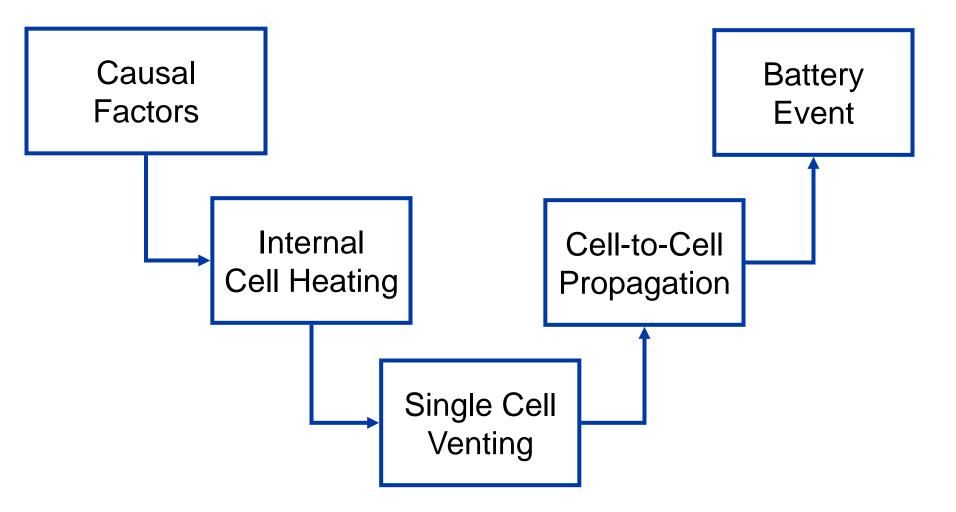


Boeing, NTSB experts

 Industry experts reviewed work, concurred with findings and solution

+ 200,000 Engineering Hours Applied

Event Analysis Led to Causal Factors



Rigorous Process Focused Development of Solution

Three Layers of Protection

- Prevent initiation of event
- Prevent propagation of event
- Prevent impact to airplane



Causal Factors Addressed

Comprehensive Solution

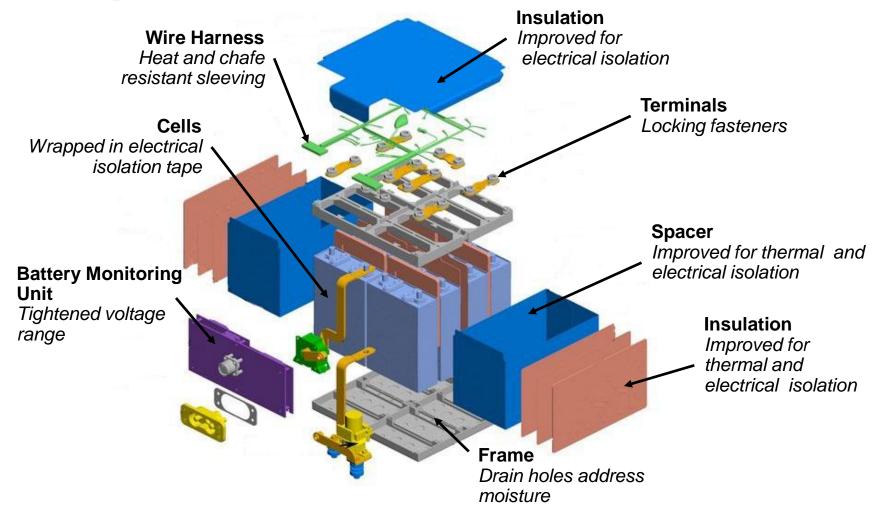
- Enhanced cell and battery build processes
- Enhanced production tests for cells and batteries
- Tightened voltage range
- Battery design improvements
- Charger design improvements
- Added battery enclosure





Multiple Layers of Improvements

Comprehensive Set of Solutions: Battery

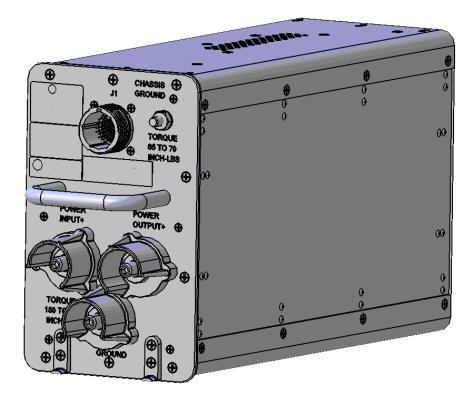


Prevent Issues, Reduce Impact of Issues

Comprehensive Set of Solutions: Charger

- Reduced maximum charging levels
- Increased minimum charging levels = increased maximum discharge level

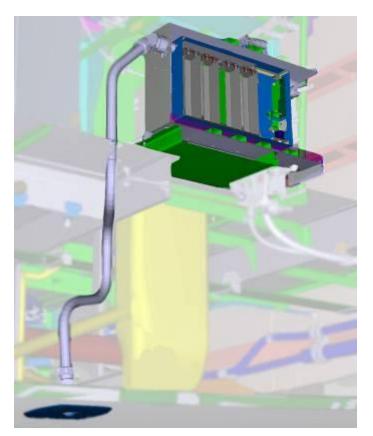
Softened charging sequence



Decreases Workload on the Battery

Comprehensive Set of Solutions: Enclosure

- Eliminates potential for fire
- Vented electrolyte released safely within enclosure
- Heat and pressure released safely within enclosure
- Dedicated vent line
- All vapors and odors vented immediately overboard



Enclosure and vent line

Another Layer of Protection

Safeguarding Your 787 Flight

Prevent Initiation

- Enhanced manufacturing controls
- Enhanced post-production testing
- Protection limits strengthened
- Improved design features
- Prevent Propagation
 - Design changes increase cell isolation (thermal and electrical)
 - Vapors controlled by dedicated vent system
 - Vapors immediately released overboard
- Prevent impact to airplane
 - Enclosure prevents fire from occurring

Consistent with Boeing Design Philosophy

Go-Forward Plan

- Complete certification testing and analysis
- Certification
- Fleet installations
- Airlines return to flight
- Resume Boeing production test flights
- Resume deliveries

RITEIN

Your Safety Is Our Priority

 We have applied vast resources to understand the battery events.

BOEINE

- Our focus has been on developing a comprehensive set of solutions that addresses causal factors.
- We look forward to flying with you on the 787 soon.

The 787 Continues the Proud Boeing Legacy of Safety

